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Deliverable 2.3 Template for the collection of gender-disaggregated secondary data

Work Package: 2 – Institutional Self Assessment



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The SAGE Consortium comprises:

(Coordinator) Centre for Women in Science & Engineering Ireland

Research (WiSER), Trinity College Dublin

Università degli Studi di Brescia Italy

Kadir Has University Turkey

Instituto Universitário De Lisboa Portugal

Sciences Po Bordeaux France

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Table of Contents

| Introduction | n | . 1 |
|---------------------------------|--|-----|
| | completion of data collection templates | |
| Table 1 Table 2 Table 3 Table 4 | Governing bodies and senior management committees Student body and national benchmarking data Academic and research staff and national benchmarking data Academic and research staff, contact type (permanent / open-ended, fixed-term, | . 2 |
| zero hours | s / hourly contracts) | . 3 |
| Table 6 | Recruitment | . 4 |
| Table 7 Table 8 | Promotions Leavers | |
| Table 9 Table 10 | Gender pay audit Uptake of work life balance provision | |
| Table 11 Table 12 | Maternity / Adoption Leave External research funding applications and success rates | . 6 |
| | | |



Introduction

As part of initial gender impact assessment each SAGE partner, will collect and conduct an analysis of gender disaggregated data relating to the progression of students and the recruitment, retention and career progression of academic and research staff.

The tables supplied at the end of this document were circulated to all SAGE partners as Excel spreadsheets with active formulas for each partner to complete.

Prompts for completion of data collection templates

The data templates provide participating institutions with a structured approach to the collection and analysis of baseline gender disaggregated data from existing sources within each respective institution. The data templates have been designed to allow for adaptation to best suit the needs of the individual institutions.

Completion of the templates should help to identify gaps in the current availability of relevant data and to consider arrangements for the capture of information on an ongoing basis for monitoring and evaluation purposes.

A series of prompts and questions have been developed to complement the data templates. Participating institutions will find these of assistance when analysing the baseline data, identifying any additional analysis which may be required and considering appropriate actions to address any issues identified from the analysis.

The data templates make provision for the collection and analysis of the data on an annual basis to identify trends and to monitor the progress towards the achievement of targets in the Gender Equality Plan.

Table 1 Governing bodies and senior management committees

- Comment on the numbers of men and women on each of the Institution's Governing Bodies and senior management committees.
- How close is the representation of men and women on each of the Governing Bodies and senior management committees to gender balance?
- How is membership of each of the Governing Bodies and senior management committees decided?
- When is membership of each of the Governing Bodies and senior management committees due to be renewed?
- What actions have been taken or are planned to improve gender representation on each of the Governing Bodies and senior management committees?

Table 2 Student body and national benchmarking data

Profile of Undergraduate Students

- Comment on the percentage of men and women at undergraduate level.
- Consider how close the Institution's undergraduate gender profile is to gender balance.
- How does the Institution's undergraduate gender profile compare with the national benchmarking data?
- Consider what factors may have contributed in the Institution's undergraduate gender profile e.g. the gender profile of specific faculties, schools, departments.
- What further analysis would be beneficial in providing a better understanding of the Institution's undergraduate gender profile?
- What actions have been taken or are planned to address any gender underrepresentation at undergraduate level?

Profile of Postgraduate Students (Masters and / or PhD to reflect the Institutional system)

- Comment on the percentage of men and women at postgraduate level.
- Consider how close the Institution's postgraduate gender profile is to gender balance.
- How does the Institution's postgraduate gender profile compare with the national benchmarking data?
- How does the Institution's postgraduate gender profile compare with the undergraduate gender profile?
- Consider what factors may have contributed to the Institution's postgraduate gender profile.
- What further analysis would be beneficial in providing a better understanding of the Institution's postgraduate gender profile e.g. gender profile of postgraduate taught and postgraduate research students, masters and postdoctoral level?
- What actions have been taken or are planned to address any gender underrepresentation at postgraduate level?

Table 3 Academic and research staff and national benchmarking data

- Comment on the percentage of academic men and women overall and at each grade.
- Consider how close the Institution's academic profile is to gender balance.
- Is there a loss of men or women at any specific grade(s)?
- How does the Institution's academic profile compare with the national benchmarking data?
- Consider what factors may have contributed to the Institution's academic gender profile.
- What further analysis would be beneficial in providing a better understanding of the Institution's academic gender profile e.g. gender profile of faculties, research institutes?
- What actions have been taken or are planned to address any gender underrepresentation(s)?

Table 4 Academic and research staff, contact type (permanent / open-ended, fixed-term, zero hours / hourly contracts)

- Comment on the percentage of academic men and women on fixed-term, openended and zero hours / hourly contracts.
- What is the difference, if any, between the percentage of the male academic staff and the percentage of the female academic staff employed on fixed term contracts?
- What are the reasons for any differences in the percentage of men and women employed on fixed-term contracts?
- Is there any difference in the percentage of the women who are employed on zero hours / hourly contracts compared with the percentage of the men on zero hours / hourly contracts?
- What are the reasons for any differences in the percentage of men and women employed on zero hours / hourly contracts?
- What actions have been taken or are planned to address any issues in relation to fixed term and / or zero hours / hourly contracts?

Table 5 Academic and research staff, full-time and part-time status

- Comment on the percentage of academic men and women working part-time.
- What is the difference, if any, between the percentage of the male academic staff and the percentage of the female academic staff working part-time?
- What are the reasons for any differences in the percentage of men and women working part-time?
- What actions have been taken or are planned to ensure that staff working part-time are not at a disadvantage e.g. consideration of criteria for promotion, timings of meetings, access to career development opportunities?

Table 6 Recruitment

- What autonomy does the Institution have in the recruitment and selection of academic staff?
- Comment on the percentage of men and women applying for vacancies at each grade.
- How does the gender profile of those shortlisted compare with the profile of applicants at each grade?
- How does the gender profile of those offered positions compare with the profile of those shortlisted at each grade?
- How does the gender profile of those appointed compare with the profile of those offered posts at each grade?
- Consider the reason(s) for any differences in the gender profile at successive stages in the recruitment process.
- What further analysis would be beneficial in providing a better understanding of any differences in the success rates of men and women?
- What actions have been taken or are planned to address any issues in relation to the
 recruitment and selection of academic staff? e.g. encourage applications from the
 men/women, as appropriate, ensuring gender balance on recruitment panels,
 unconscious bias training for panel members, gender proofing/impact assessment of
 relevant policies?

Table 7 Promotions

- What autonomy does the Institution have in the promotion of academic staff?
- Comment on the percentage of men and women applying for promotions at each grade.
- Does the gender profile of the applications for promotion reflect the gender profile at the respective grade?
- Consider the reason(s) for any difference in the percentage of men and women applying for promotions.
- Comment on any differences in the success rates of men and women at each grade.
- Consider the reason(s) for any differences in the success rates of men and women.
- What further analysis would be beneficial in providing a better understanding of any differences in the promotion application and success rates for men and women?
- What actions have been taken or are planned to address any issues relating to academic promotion e.g. promotional workshops, mentoring, unconscious bias training for decision makers, gender proofing/impact assessment of relevant policies, focus groups?

Table 8 Leavers

- Comment on the percentage of men and women leaving at each grade.
- Does the gender profile of leavers reflect the gender profile at the respective grade?
- Comment on the reason(s) for any difference in the percentage of men and women leaving?
- Is there a difference in the reasons for leaving in respect to men and women?
- What further analysis would be beneficial in providing a better understanding of any differences in gender profile of leavers?
- What actions have been taken or are planned to address any issues relating to leavers e.g. exit questionnaires, focus groups, culture survey?

Table 9 Gender pay audit

- How often does the Institution carry out a gender pay audit?
- Comment on any identified pay gaps in the Institution's most recent gender pay audit.
- What are the main factors that have contributed to any pay gaps e.g. length of service, differences in starting salaries?
- What changes, if any, have there been to the gender pay gap(s) since a previous pay audit?
- What factors may have contributed to any changes in the gender pay gap(s)?
- What actions have been taken or are planned to address any gender pay gaps?

Table 10 Uptake of work life balance provision

- Comment on the range of work life policies in place in the Institution.
- Consider how the Institution's work life balance provision compares with statutory entitlement.
- Consider how members of staff are made aware of the Institution's work life balance provision?
- Comment on the uptake by men and women of the each of the work life balance provisions.
- How does the uptake of the work life balance provisions compare with what might be expected?
- What further analysis would be beneficial in understanding the reasons for any lower than expected uptake by men and / or women of the work life balance provisions?
- What actions have been taken or are planned to increase the uptake of work life balance provision?

Table 11 Maternity / Adoption Leave

- Comment on the number of members of staff on maternity / adoption leave at each grade.
- Comment on the average length of maternity / adoption leave taken at each grade.
- How does the average length of time taken on maternity / adoption leave by academic staff compare to statutory entitlement and to maternity / adoption leave provision available in the Institution?
- Comment on the number of members of staff who do not return from maternity / adoption leave and the reasons for not returning.
- What further analysis would enhance understanding of issues related to maternity / adoption leave e.g. the impact which maternity / adoption leave may have on career progression, impact on women on fixed term contracts, reasons for differences between maternity / adoption leave entitlement and leave taken by academic women?
- What actions have been taken or are planned to ensure that women taking maternity / adoption leave are not at a disadvantage e.g. support prior, during and returning from maternity / adoption leave, consideration of criteria for promotion, timings of meetings?

Table 12 External research funding applications and success rates

- Comment on the percentage of men and women applying for external research funding?
- Comment on any differences in the success rate of men and women who applied for external research funding.
- Consider the reason(s) for any differences in the success rates of men and women in gaining external research funding.
- How does the success rates of men and women in the Institution compare with available benchmarking data?
- Consider what factors may have contributed to any differences in the success rates of men and women.
- What further analysis would be beneficial in providing a better understanding of any differences in the application rates and success rates of men and women applying for external research funding e.g. analysis by grade, faculty, department?
- What actions have been taken or are planned to address any differences in the application rates and success rates of men and women applying for external research funding?



| Table 1 | GOVERNING BODIES AND SENIOR MANAGEMENT COMMITTEES |
|----------|--|
| Table 2 | STUDENT BODY AND NATIONAL BENCHMARK DATA |
| Table 3 | ACADEMIC AND RESEARCH STAFF AND NATIONAL BENCHMARK DATA |
| Table 4 | ACADEMIC AND RESEARCH STAFF, CONTRACT TYPE (PERMANENT/OPEN-ENDED, FIXED TERM, ZERO HOURS / HOURLY CONTRACTS) |
| Table 5 | ACADEMIC AND RESEARCH STAFF, CONTRACT STATUS (FULL-TIME, PART-TIME) |
| Table 6 | RECRUITMENT |
| Table 7 | PROMOTIONS |
| Table 8 | LEAVERS |
| Table 9 | GENDER PAY AUDIT |
| Table 10 | UPTAKE OF WORK-LIFE BALANCE PROVISION |
| Table 11 | MATERNITY /ADOPTION LEAVE |
| Table 12 | EXTERNAL RESEARCH FUNDING APPLICATIONS AND SUCCESS RATES |

Table 1 GOVERNING BODIES AND SENIOR MANAGEMENT COMMITTEES



| | 20 / 20 | (Baseline) ¹ | 20/ | 20² | 20/ | 20² | 20/ | 20² |
|-----------------------------|---------|-------------------------|-----|-------|-----|-------|-----|-------|
| | Men | Women | Men | Women | Men | Women | Men | Women |
| Senate | | | | | | | | |
| Board of Trustees | | | | | | | | |
| University Board / | | | | | | | | |
| Academic Council / Board | | | | | | | | |
| of Directors / General | | | | | | | | |
| Council | | | | | | | | |
| Rector / President/ | | | | | | | | |
| Chancellor / Vice- | | | | | | | | |
| Chancellor / Vice-Rector / | | | | | | | | |
| Deans | | | | | | | | |
| Heads of Faculty / School / | | | | | | | | |
| Department | | | | | | | | |
| | | | | | | | | |
| Heads of Service / Heads | | | | | | | | |
| of Non-Academic Units | | | | | | | | |
| Other (Blasse specify) | | | | | | | | |
| Other (Please specify) | | | | | | | | |

¹Insert most recent year for which accurate data is available

Note: Amend / replace titles of Governing Bodies and Senior Management Committees to reflect the Institution's structures

² Insert subsequent years

Table 2 STUDENT BODY AND NATIONAL BENCHMARK DATA



| | VEAD | | Undergra | iduate | | Total | Renchm | raduate ³ Iark data | | Masters | | Total n | Masters ³ Benchmark data | | PhD | | | | Total n | PhD ³ Benchmark data | | | | | | | | | | | | | | | | | | | | |
|-----|------------------------|---|----------|--------|---------|---------|--------|-----------------------------------|-----|---------|---------|---------|-------------------------------------|---|-------|---|---------|---|---------|------------------------------------|-------|---|-------|--|---------|--|------------|--|-----------|--|---------|-----|-------|---|----|----|-----|---------|-----|-------|
| | YEAR | M | len | Wo | men | Total n | Men | Women | Men | | n Women | | Men Women | | Women | | Women | | Women | | Women | | Women | | n Women | | Vlen Women | | Men Women | | Total n | Men | Women | М | en | Wo | men | rotai n | Men | Women |
| | | n | % | n | % | | % | % | n | % | n | % | | % | % | n | % | n | % | | % | % | | | | | | | | | | | | | | | | | | |
| 20(| Baseline) ¹ | | #DIV/0! | | #DIV/0! | 0 | | | | #DIV/0! | | #DIV/0! | 0 | | | | #DIV/0! | | #DIV/0! | 0 | | | | | | | | | | | | | | | | | | | | |
| 20/ | ² 20² | | #DIV/0! | | #DIV/0! | 0 | | | | #DIV/0! | | #DIV/0! | 0 | | | | #DIV/0! | | #DIV/0! | 0 | | | | | | | | | | | | | | | | | | | | |
| 20/ | ² 20² | | #DIV/0! | | #DIV/0! | 0 | | | | #DIV/0! | | #DIV/0! | 0 | | | | #DIV/0! | | #DIV/0! | 0 | | | | | | | | | | | | | | | | | | | | |
| | ² 20² | | #DIV/0! | | #DIV/0! | 0 | | | | #DIV/0! | | #DIV/0! | 0 | | | | #DIV/0! | | #DIV/0! | 0 | | | | | | | | | | | | | | | | | | | | |

¹ Insert most recent year for which accurate data is available

Note: Amend as appropriate for the Institution

² Insert subsequent years

³ Indicate source of benchmarking data

Table 3 ACADEMIC AND RESEARCH STAFF AND NATIONAL BENCHMARK DATA



| | | | Benchmark Data ² | | | | |
|---------------------------------------|---|---------|-----------------------------|---------|-------|-----|-------|
| Grade | M | en | Wo | men | Total | Men | Women |
| | n | % | n | % | n | % | % |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | |
| Total | 0 | #DIV/0! | 0 | #DIV/0! | 0 | | |

¹Insert most recent year for which accurate data is available

² Indicate source of benchmarking data

| | | Benchm | ark Data | | | | |
|---------------------------------------|---|---------|----------|---------|-------|--------|------|
| Grade | M | len | Women | | Total | Female | Male |
| | n | % | n | % | n | % | % |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | |
| Total | 0 | #DIV/0! | 0 | #DIV/0! | 0 | | |

³ Insert year

| | | 2 | 20 / 20_ | 3 | | Benchm | ark Data |
|---------------------------------------|---|---------|----------|---------|-------|--------|----------|
| Grade | M | len | Wo | men | Total | Female | Male |
| | n | % | n | % | n | % | % |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | |

| Full Professor | | #DIV/0! | | #DIV/0! | 0 | |
|------------------------|---|---------|---|---------|---|--|
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | |
| Total | 0 | #DIV/0! | 0 | #DIV/0! | 0 | |

³ Insert year

| | | Benchmark Data | | | | | |
|---------------------------------------|---|----------------|----|---------|-------|--------|------|
| Grade | М | en | Wo | men | Total | Female | Male |
| | n | % | n | % | n | % | % |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | · |
| Total | 0 | #DIV/0! | 0 | #DIV/0! | 0 | | |

³ Insert year

Table 4

ACADEMIC AND RESEARCH STAFF, CONTRACT TYPE (PERMANENT / OPEN-ENDED, FIXED TERM, ZERO HOURS / HOURLY)



| | 20 (Baseline) ¹ | | | | | | | | | | | | | | |
|---------------------------------------|----------------------------|---------|----------|----------|-------|---|---------|-------|---------|-------|-----------|----------|--------------|---------|-------|
| Grade | | Permane | ent / Op | en-ended | | | Fi | 1 | | | Zero Hour | s / Hour | ly Contracts | | |
| Grade | Men | | Women | | Total | N | 1en | Women | | Total | N | ⁄len | en Women | | Total |
| | n | % | n | % | n | n | % | n | % | n | n | % | n | % | n |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |

¹Insert most recent year for which accurate data is available

| | 20² | | | | | | | | | | | | | | |
|---------------------------------------|-----|---------|-----------|----------|-------|---|---------|-------|---------|-------|-----------|----------|--------------|---------|-------|
| Grade | | Permane | ent / Ope | en-ended | | | Fi | 1 | | | Zero Hour | s / Hour | ly Contracts | | |
| Grade | Men | | Women | | Total | M | len | Women | | Total | N | vlen W | | omen (| Total |
| | n | % | n | % | n | n | % | n | % | n | n | % | n | % | n |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |

² Insert year

| | | | | | | | | 20² | | | | | | | |
|---------------------------------------|-----|---------|----------|----------|-------|----|---------|----------|---------|-------|---|-----------|----------|---------------|-------|
| Grade | | Permane | ent / Op | en-ended | | | Fi | xed-Tern | 1 | | | Zero Houi | rs / Hou | rly Contracts | |
| Grade | Men | | Women | | Total | IV | 1en | en Wome | | Total | N | ⁄len | Women | | Total |
| | n | % | n | % | n | n | % | n | % | n | n | % | n | % | n |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |

² Insert year

Table 4

ACADEMIC AND RESEARCH STAFF, CONTRACT TYPE (PERMANENT / OPEN-ENDED, FIXED TERM, ZERO HOURS / HOURLY)



| | | | | | | | | 20² | | | | | | | |
|---------------------------------------|---|---------|----------|----------|-------|---|---------|-----------|---------|-------|---|-----------|----------|--------------|-------|
| Grade | | Permane | ent / Op | en-ended | | | F | ixed-Tern | 1 | | | Zero Houi | s / Houi | ly Contracts | |
| Grade | ſ | Men | W | omen | Total | M | len | Wo | men | Total | N | ⁄len | V | /omen | Total |
| | n | % | n | % | n | n | % | n | % | n | n | % | n | % | n |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 |

² Insert year

Table 5 ACADEMIC AND RESEARCH STAFF, CONTRACT STATUS (FULL-TIME, PART-TIME)



| | | 20 (Baseline) ¹ | | | | | | | | | |
|---------------------------------------|---|----------------------------|-------|---------|-----------|---|---------|---|---------|-------|--|
| Grade | | Full-Time | | | Part-Time | | | | | | |
| Grade | N | ⁄len | Women | | Total | N | len | W | omen | Total | |
| | n | % | n | % | n | n | % | n | % | n | |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |

¹Insert most recent year for which accurate data is available

| | | 20² | | | | | | | | | |
|---------------------------------------|-----------|---------|-------|---------|-----------|---|---------|-------|---------|-------|--|
| Grade | Full-Time | | | | Part-Time | | | | | | |
| Grade | N | len | Women | | Total | N | len | Women | | Total | |
| | n | % | n | % | n | n | % | n | % | n | |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |

² Insert year

| | | 20² | | | | | | | | | |
|---------------------------------------|---|---------|----------|---------|-------|---|---------|----------|---------|---|--|
| Grade | | F | ull-Time |) | | | | Part-Tim | e | | |
| Grade | N | ⁄len | Wo | omen | Total | N | 1en | Women | | | |
| | n | % | n | % | n | n | % | n | % | n | |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |

² Insert year

| | | 20² | | | | | | | | | |
|---------------------------------------|---|-----------|----------|---------|-------|-----|---------|----------|---------|-------|--|
| Grade | | Full-Time | | | | | | Part-Tim | e | | |
| Grade | N | 1en | en Women | | Total | Men | | Women | | Total | |
| | n | % | n | % | n | n | % | n | % | n | |
| Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Full Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | |

² Insert year



| Grade | Recruitment | | 20 / 20 (| Baseline) ¹ | | Total |
|--------------------------------------|-----------------|---|-----------|------------------------|---------|-------|
| | Stage | N | 1en | Wome | en | n |
| | | n | % | n | % | |
| Research Assistant / Research Fellow | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Lecturer / Assistant Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Senior Lec / Associate Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Full Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |

RECRUITMENT



| | Success Rate (Applications / Offers) | #DIV/0! | #DIV/0! | |
|------------------------|--------------------------------------|---------|---------|---|
| Other (Please specify) | Applications | #DIV/0! | #DIV/0! | 0 |
| | Shortlisted | #DIV/0! | #DIV/0! | 0 |
| | offers | #DIV/0! | #DIV/0! | 0 |
| | Appointments | #DIV/0! | #DIV/0! | 0 |
| | Success Rate | | | |
| | (Applications / | | | |
| | Offers) | #DIV/0! | #DIV/0! | |

¹Insert most recent year for which accurate data is available

Note: Amend to reflect the Institution's recruitment process and availability of data



| Grade | Recruitment | | 20/2 | 0 ² | | Total |
|--------------------------------------|-----------------|---|---------|-----|---------|-------|
| | Stage | N | 1en | Wo | men | n |
| | | n | % | n | % | |
| Research Assistant / Research Fellow | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Lecturer / Assistant Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Senior Lec / Associate Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Full Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |



| | Success Rate (Applications / Offers) | #DIV/0! | #DIV/0! | |
|------------------------|--------------------------------------|---------|---------|---|
| Other (Please specify) | Applications | #DIV/0! | #DIV/0! | 0 |
| | Shortlisted | #DIV/0! | #DIV/0! | 0 |
| | offers | #DIV/0! | #DIV/0! | 0 |
| | Appointments | #DIV/0! | #DIV/0! | 0 |
| | Success Rate | | | |
| | (Applications / | | | |
| | Offers) | #DIV/0! | #DIV/0! | |

² Insert year



| Grade | Recruitment | | 20/2 | 0 ² | | Total |
|--------------------------------------|-----------------|---|---------|-----|---------|-------|
| | Stage | N | 1en | Wo | men | n |
| | | n | % | n | % | |
| Research Assistant / Research Fellow | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Lecturer / Assistant Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Senior Lec / Associate Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Full Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |



| | Success Rate (Applications / Offers) | #DIV/0! | #DIV/0! | |
|------------------------|--------------------------------------|---------|---------|---|
| Other (Please specify) | Applications | #DIV/0! | #DIV/0! | 0 |
| | Shortlisted | #DIV/0! | #DIV/0! | 0 |
| | offers | #DIV/0! | #DIV/0! | 0 |
| | Appointments | #DIV/0! | #DIV/0! | 0 |
| | Success Rate | | | |
| | (Applications / | | | |
| | Offers) | #DIV/0! | #DIV/0! | |

² Insert year



| Grade | Recruitment | | 20/2 | 0 ² | | Total |
|--------------------------------------|-----------------|---|---------|-----|---------|-------|
| | Stage | N | 1en | Wo | men | n |
| | | n | % | n | % | |
| Research Assistant / Research Fellow | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Lecturer / Assistant Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Senior Lec / Associate Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |
| | Success Rate | | | | | |
| | (Applications / | | | | | |
| | Offers) | | #DIV/0! | | #DIV/0! | |
| Full Professor | Applications | | #DIV/0! | | #DIV/0! | 0 |
| | Shortlisted | | #DIV/0! | | #DIV/0! | 0 |
| | offers | | #DIV/0! | | #DIV/0! | 0 |
| | Appointments | | #DIV/0! | | #DIV/0! | 0 |



| | Success Rate (Applications / Offers) | #DIV/0! | #DIV/0! | |
|------------------------|--------------------------------------|---------|---------|---|
| Other (Please specify) | Applications | #DIV/0! | #DIV/0! | 0 |
| | Shortlisted | #DIV/0! | #DIV/0! | 0 |
| | offers | #DIV/0! | #DIV/0! | 0 |
| | Appointments | #DIV/0! | #DIV/0! | 0 |
| | Success Rate | | | |
| | (Applications / | | | |
| | Offers) | #DIV/0! | #DIV/0! | |

² Insert year

PROMOTIONS



This table is for completion only by those Institutions with an internal promotions process

| | | 20 (Baseline) ¹ | | | | | | | | | | |
|---------------------------------------|-----------------------|----------------------------|------------|---------|----------|---|---------|----|---------|--------------|---------|---------|
| Grade on Application | Applications Received | | | | Promoted | | | | | Success Rate | | |
| Grade on Application | M | len | n Women To | | Total | М | len | Wo | men | Total | Men | Women |
| | n | % | n | % | n | n | % | n | % | n | % | % |
| Research Assistant / Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Total | 0 | | 0 | | 0 | 0 | | 0 | | 0 | | |

¹ Insert most recent year for which accurate data is available

| | 20² | | | | | | | | | | | |
|---------------------------------------|-----------------------|---------|-------|---------|----------|-----|---------|----|---------|--------------|---------|---------|
| Grade on Application | Applications Received | | | | Promoted | | | | | Success Rate | | |
| Grade on Application | М | en | Women | | Total | Men | | Wo | men | Total | Men | Women |
| | n | % | n | % | n | n | % | n | % | n | % | % |
| Research Assistant / Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Total | 0 | | 0 | | 0 | 0 | | 0 | | 0 | | |

² Insert year

PROMOTIONS



This table is for completion only by those Institutions with an internal promotions process

| | | | | | | 20 |) ² | | | | | |
|---------------------------------------|-----------------------|---------|---|-------------|----------|-----|---------|----|---------|--------------|---------|---------|
| Grade on Application | Applications Received | | | | Promoted | | | | | Success Rate | | |
| Grade on Application | М | Men | | Women Total | | Men | | Wo | men | Total | Men | Women |
| | n | % | n | % | n | n | % | n | % | n | % | % |
| Research Assistant / Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Total | 0 | | 0 | | 0 | 0 | | 0 | | 0 | | |

² Insert year

| | | 202 | | | | | | | | | | |
|---------------------------------------|-----------------------|---------|----------|---------|----------|-----|---------|----|---------|--------------|---------|---------|
| Grade on Application | Applications Received | | | | Promoted | | | | | Success Rate | | |
| Grade on Application | М | en | en Women | | Total | Men | | Wo | men | Total | Men | Women |
| | n | % | n | % | n | n | % | n | % | n | % | % |
| Research Assistant / Fellow | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Senior Lecturer / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Other (Please specify) | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | 0 | #DIV/0! | #DIV/0! |
| Total | 0 | | 0 | | 0 | 0 | | 0 | | 0 | | |

² Insert year

LEAVERS



| Reason | Grade | 20 / 20_ | _ (Baseline) ¹ | 20 / 20² | | 20 / 20² | | 20 / 20² | |
|------------------------|---------------------------------------|----------|---------------------------|----------|-------|----------|-------|----------|-------|
| Reason | Glade | Men | Women | Men | Women | Men | Women | Men | Women |
| End of Contract | Research Assistant / Fellow | | | | | | | | |
| | Lecturer / Assistant Professor | | | | | | | | |
| | Senior Lecturer / Associate Professor | | | | | | | | |
| | Full Professor | | | | | | | | |
| | Other (Please specify) | | | | | | | | |
| Resignation | Research Assistant / Fellow | | | | | | | | |
| | Lecturer / Assistant Professor | | | | | | | | |
| | Senior Lecturer / Associate Professor | | | | | | | | |
| | Full Professor | | | | | | | | |
| | Other (Please specify) | | | | | | | | |
| Retirement | Research Assistant / Fellow | | | | | | | | |
| | Lecturer / Assistant Professor | | | | | | | | |
| | Senior Lecturer / Associate Professor | | | | | | | | |
| | Full Professor | | | | | | | | |
| | Other (Please specify) | | | | | | | | |
| Other (Please specify) | Research Assistant / Fellow | | | | | | | | |
| | Lecturer / Assistant Professor | | | | | | | | |
| | Senior Lecturer / Associate Professor | | | | | | | | |
| | Full Professor | | | | | | | | |
| | Other (Please specify) | | | _ | | | | | |
| Total | | | | | | | | | |

¹Insert most recent year for which accurate data is available

² Insert subsequent years

GENDER PAY AUDIT



This table is for completion only by those Institutions which have carried out a gender pay audit

| Year of Gender | Grade | N | ⁄len | Wo | men | Number | Gender Pay |
|----------------|----------------------------------|---|---------|----|---------|--------|-------------------------|
| Pay Audit | Grade | n | % | n | % | | Gap ² if any |
| | Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | |
| | Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | |
| 201 | Senior Lec / Associate Professor | | #DIV/0! | _ | #DIV/0! | 0 | |
| | Full Professor | | #DIV/0! | | #DIV/0! | 0 | |
| | Total | 0 | #DIV/0! | 0 | #DIV/0! | 0 | |
| | Research Assistant & Fellow | | #DIV/0! | | #DIV/0! | 0 | |
| | Lecturer / Assistant Professor | | #DIV/0! | | #DIV/0! | 0 | |
| 201 | Senior Lec / Associate Professor | | #DIV/0! | | #DIV/0! | 0 | |
| | Full Professor | | #DIV/0! | | #DIV/0! | 0 | |
| | Total | 0 | #DIV/0! | 0 | #DIV/0! | 0 | |

¹Insert year of gender pay audit

² The gender pay gap has been defined as the difference between the average pay of men and the average pay of women (i.e. the average pay of men minus the average pay of women) expressed as a percentage of the average pay of men. A negative value would indicate that the average pay of women was greater than the average pay of men.

Table 10

UPTAKE OF WORK-LIFE BALANCE PROVISION



| | 20 | 20 (Baseline) ¹ | | | 20 / 20² | | | 20 / 20² | | | 20 / 20² | | |
|------------------------|----------|----------------------------|-------|----------|----------|-------|----------|----------|-------|----------|----------|-------|--|
| | In Place | | | In Place | | | In Place | | | In Place | | | |
| | Y/N | Men | Women | Y/N | Men | Women | Y/N | Men | Women | Y/N | Men | Women | |
| Paternity Leave | | | | | | | | | | | | | |
| Shared Paternity Leave | | | | | | | | | | | | | |
| Parental Leave | | | | | | | | | | | | | |
| Flexible Working | | | | | | | | | | | | | |
| Career Break | | | | | | | | | | | | | |
| Sabbatical Leave | | | | | | | | | | | | | |
| Other (Please specify) | | | | | | | | | | | | | |

¹ Insert most recent year for which accurate data is available

² Insert subsequent years

MATERNITY / ADOPTION LEAVE



| | 20 (Baseline)¹ | | | | | | | | | |
|---------------------------------------|-------------------------------|--------|---------------------------------|--|-----------------|--|--|--|--|--|
| Grade | On maternity / adoption leave | | from maternity / ption leave | Did not return from maternity / adoption leave | | | | | | |
| | | | Average length of | | Reasons for not | | | | | |
| | Number | Number | leave taken | Number | returning | | | | | |
| Research Assistant / Research Fellow | | | | | | | | | | |
| Lecturer / Assistant Professor | | | | | | | | | | |
| Senior Lecturer / Associate Professor | | | | | | | | | | |
| Full Professor | | | | | | | | | | |
| Other | | | | · | | | | | | |
| Total | | | | | | | | | | |

¹ Insert most recent year for which accurate data is available

Note: If there are sensitivities involved in providing the information by grade, combine grades as required

| | 20² | | | | | | | | | |
|---------------------------------------|-------------------------------|--------|-------------------|--------|----------------------------------|--|--|--|--|--|
| Grade | On maternity / adoption leave | | | | n from maternity / tion leave | | | | | |
| | | | Average length of | | Reasons for not | | | | | |
| | Number | Number | leave taken | Number | returning | | | | | |
| Research Assistant / Research Fellow | | | | | | | | | | |
| Lecturer / Assistant Professor | | | | | | | | | | |
| Senior Lecturer / Associate Professor | | | | | | | | | | |
| Full Professor | | | | | | | | | | |
| Other | | | | | | | | | | |
| Total | | | | | | | | | | |

² Insert year

Table 11 MATERNITY / ADOPTION LEAVE



| | 20 ² | | | | | | | | | |
|---------------------------------------|-------------------------------|--------|----------------------------------|--|-----------------|--|--|--|--|--|
| Grade | On maternity / adoption leave | | from maternity / option leave | Did not return from maternity / adoption leave | | | | | | |
| | | | Average length of | | Reasons for not | | | | | |
| | Number | Number | leave taken | Number | returning | | | | | |
| Research Assistant / Research Fellow | | | | | | | | | | |
| Lecturer / Assistant Professor | | | | | | | | | | |
| Senior Lecturer / Associate Professor | | | | | | | | | | |
| Full Professor | | | | | | | | | | |
| Other | | | | | | | | | | |
| Total | | | | | | | | | | |

² Insert year

Table 11 MATERNITY / ADOPTION LEAVE



| | 20 ² | | | | | | | | | |
|---------------------------------------|-------------------------------|--------|----------------------------------|--|-----------------|--|--|--|--|--|
| Grade | On maternity / adoption leave | | from maternity / option leave | Did not return from maternity / adoption leave | | | | | | |
| | | | Average length of | | Reasons for not | | | | | |
| | Number | Number | leave taken | Number | returning | | | | | |
| Research Assistant / Research Fellow | | | | | | | | | | |
| Lecturer / Assistant Professor | | | | | | | | | | |
| Senior Lecturer / Associate Professor | | | | | | | | | | |
| Full Professor | | | | | | | | | | |
| Other | | | | | | | | | | |
| Total | | | | | | | | | | |

² Insert year

Table 12 EXTERNAL RESEARCH FUNDING APPLICATIONS AND SUCCESS RATES



| Year | Research Grant Applications | | | | | Success Rate | | | | Benchmark Data ³ | |
|---------------------------------|-----------------------------|---------|-------|---------|---------|--------------|--------------|-------|--------------|-----------------------------|-------|
| | Men | | Women | | Total n | Men | | Women | | Men | Women |
| | | | | | | | % of | | % of | | |
| | n | % | n | % | | n | Applications | n | Applications | % | % |
| 20 / 20 (Baseline) ¹ | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | | |
| 20 / 20² | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | | |
| 20 / 20² | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | | |
| 20 / 20² | | #DIV/0! | | #DIV/0! | 0 | | #DIV/0! | | #DIV/0! | | |

¹Insert most recent year for which accurate data is available

² Insert subsequent years

³ Indicate source of benchmarking data